

**FCT-Tenure | 1st Edition**  
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Status  
**Grant**

Closes in  
**01.03.2024 17h00 GMT**

## Positions

**Assistant Professor in Structural Organic Chemistry ; LAQV Chair**

Research unit/Associate laboratory chair

### Job category

Assistant professor

### Hiring Institution

Universidade Nova de Lisboa

### Additional host institution

Universidade Nova de Lisboa - Faculdade de Ciências e Tecnologia da Universidade Nova de Lisboa  
Laboratório Associado para a Química Verde - Tecnologias e Processos Limpos

### Call's publication date

April to June 2024

### Scientific domain

Exact Sciences

### Scientific area

Chemical Sciences

### Scientific sub-area

Organic Chemistry

### Field(s) description

Chemistry and subarea of NMR spectroscopy in Structural Organic Chemistry

### Position's alignment with SDGs of the United Nations 2030 Agenda

SDG Goal 4: Quality Education  
SDG Goal 9: Industry, Innovation and Infrastructures

### Research unit/Associate laboratory chair

### Name of the Host Research Unit/Associate Laboratory

Laboratório Associado para a Química Verde - Tecnologias e Processos Limpos

### Commitment Declaration

[minuta\\_declaracao\\_FCT Tenure\\_academica\\_docencia\\_LAQV.pdf](#)

Obtained on 29-02-2024 at 09:14:02

### Does it involve co-funding?

0%

### Job description, scientific profile and rationale

Position: Assistant Professor in Structural Organic Chemistry

Job Description: The Chemistry Department at NOVA FCT is seeking an Assistant Professor in the field of Chemistry with emphasis in NMR Spectroscopy in Structural Organic Chemistry.

The Chemistry Department seeks a person who will be a potential research leader as well as a scientific leader for the NMR laboratories, and who has clear research visions, educational and administrative skills. Research and teaching at the Chemistry Department vary from organic chemistry, physical-chemistry, chemical engineering, chemical biology, biochemistry to molecular biophysics. The NMR facility supports directly both ongoing research and practical chemistry education.

Key tasks include the development of an independent research line that focuses on application and/or method development aiming at the characterization of structure, dynamics and interactions of small molecules of relevance for medicinal chemistry, or for applications within organic chemistry and (bio)materials. The successful applicant will be part of the team that is responsible for the day-to-day operation of the NMR facility and its 4 spectrometers (400 to 600MHz) and will contribute to the management of the facility. An important part of the tasks is to provide NMR training for (PhD)-students and Post Docs. This includes advising on NMR experiments to solve specific research questions. The successful applicant must be able to supervise Master and PhD students and to teach at all levels.

Key responsibilities include:

- The assistant professor is expected to establish an independent and internationally recognized research profile in Organic NMR spectroscopy addressing key questions concerning the structure, dynamics and interactions of small molecules.
- Follow developments within the subject area and the development of society in general that is important for the work at the university.
- Contribute to the supervision of second- and third-cycle students, course responsibility and course administration.
- We expect the successful candidate to value and participate in the general academic work at the Department of Chemistry. This includes serving on committees, taking on responsibilities above one's own research and teaching tasks, participating in the evaluation and development of research tasks, solving tasks with colleagues, and helping and giving feedback to colleagues.

Scientific Profile: The ideal candidate will possess the following qualifications and attributes:

1. Ph.D. in Chemistry or Organic Chemistry or in a related field with a strong focus on Structural Organic Chemistry.
2. Research Expertise. It is necessary that the research expertise and the professional skills are relevant to the content of the job description and the tasks included in the employment.
3. Training and Teaching Expertise. It is necessary that the pedagogical skills are relevant to the department teaching duties, namely concerning analytical NMR, structural analysis and general organic chemistry and general chemistry courses, the supervision of students and the provision of advanced training.
4. An interest in new developments in NMR techniques and instrumentation and experience in operation and maintenance of NMR equipment and related computer/IT systems.
5. Proficiency in utilizing advanced NMR techniques for the study of structure, dynamics and interactions of small molecules.
6. Strong publication record in reputable scientific journals, demonstrating the ability to contribute novel insights to the field.
7. Excellent communication and collaboration skills and the ability to work effectively in a team environment, with the ability to teach in English as a requirement.

Rationale: The recruitment of an Assistant Professor in the field of Chemistry with expertise in Structural Organic Chemistry aligns with our institution's strategic goals in advancing research and education in organic chemistry. The emphasis in Structural Organic Chemistry using NMR spectroscopy is justified to reinforce our team of researchers that focus on fundamental and curiosity driven research while addressing important research topics in close collaboration with industry, health care and societal bodies. The expertise of the successful candidate will significantly contribute to ongoing research projects focusing on research in organic synthesis, catalysis, chemical biology, supramolecular chemistry, organic materials and molecular inorganic chemistry and will strengthen our institutional capabilities in these critical areas. The appointed Assistant Professor will join the Associated Laboratory for Green Chemistry (LAQV) at NOVA School of Science and Technology (LAQV-NOVA) research unit. The research topic is also in alignment with LAQV-NOVA scientific strategy. This position reflects our commitment to staying at the forefront of scientific discovery and making meaningful contributions to the field of Structural Organic Chemistry.

#### **Benefits and resources offered to the selected candidate**

A comprehensive package of resources and benefits is provided to attract top-tier talent and the best-fitted candidate for the Assistant Professor position is Structural Organic Chemistry.

- 1) Access to state-of-the-art NMR laboratory facilities, including in-house 400, 500, 600 MHz Bruker spectrometers, equipped with multiple probeheads (Diffusion and HRMAS for the 400 MHz, and cryogenic probeheads for the 500 and 600 MHz spectrometers). The NMR Lab at NOVA FCT is a node of the National Portuguese NMR Network, which provides access to high-field spectrometers (700 and 800 MHz). These conditions provide an environment conducive of innovative research.
- 2) Associated Laboratory LAQV: A multidisciplinary and engaging research environment is promoted through LAQV internal initiatives as joint weekly seminars; collaborative projects/awards funding & physical meetings. Opportunities for career management & development, and scientific training courses are also offered. The extensive involvement in national & international, the network of industrial and academic partners, and the support provided by a dedicated science management team facilitate the researcher's integration and provide conditions for impactful research.
- 3) The Chemistry Dept at NOVA-FCT provides a stimulating and enriching experience for faculty members at every stage of their academic journey. Support to teaching activities including access to advanced teaching technologies, pedagogical training and mentorship programs are available (e.g. NOVA Doctoral School). These resources aim to enhance the candidate's effectiveness in conveying knowledge and fostering the academic development of students & young researchers. The selected candidate will receive a salary corresponding to the level of Assistant professor in the academic career, as foreseen in the Portuguese Law. The social and health benefits offered include the possibility of adhering to a comprehensive health package at low cost.

### Context, expected impact, and relevance of the scientific profile

The scientific profile outlined for the Structural Organic Chemistry Assistant Professor position, including the expected candidate's leadership in the specific area holds significant context, anticipated impact, and relevance across multiple levels. This alignment is in accordance with the scientific strategies of various entities associated with this position.

i. The Hiring Institution: The scientific profile directly contributes to the fulfillment of the Hiring Institution's strategic goals in advancing research excellence in general and in Structural Organic Chemistry and NMR in particular. By recruiting a researcher with expertise in these areas, the institution enhances its capability to pioneer groundbreaking research in NMR, fostering a culture of innovation and scientific leadership.

ii. The Associate Laboratory: The Associate Laboratory, LAQV, benefits from the specialized scientific profile by bolstering its research portfolio. The expertise in Structural Organic Chemistry, particularly in NMR spectroscopy, enriches ongoing projects and strengthens the unit's position as a hub for cutting-edge research. Collaborations within the unit are enhanced, fostering a multidisciplinary approach to scientific challenges.

iii. The Faculty or Department: The successful candidate will actively contribute to the department's teaching and mentoring/supervision activities, integrating research findings into educational programs. This alignment with academic goals ensures the dissemination of knowledge and the development of the next generation of scientists.

v. Relation with Other Proposed Positions: The Organic Chemistry Researcher's profile is designed to complement and synergize with other positions proposed in this FCT-tenure application, particularly at NOVA FCT and LAQV. Collaboration between researchers with diverse expertise fosters a holistic approach to scientific challenges. Cross-disciplinary interactions are anticipated to yield innovative solutions, creating a collaborative and synergistic research environment.

In conclusion, the scientific profile for the Assistant Professor in Structural Organic Chemistry is strategically aligned with the goals of the Hiring Institution, Research Unit, Faculty and Department. The expected impact spans the realms of academic excellence, interdisciplinary collaboration, and practical applications, reinforcing the institution's commitment to advancing knowledge and making meaningful contributions to the scientific community and society at large.

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# Institutions information

## Hiring institution

Universidade Nova de Lisboa

## Profile of the research staff of the hiring institution

Description	Number
Total number of integrated PhD holders, with a fulltime permanent contract as a researcher (ECIC or equivalent), associated with the Institution on 30/11/2023	16
Total number of integrated PhD holders, with a fulltime permanent contract as a professor (ECDU, ECPDESP or equivalent), associated with the Institution on 30/11/2023	420
Total number of PhD holders, with non-permanent fulltime research contracts (“Norma Transitória”, non-permanent “FCT-CEEC”, “Bolsas inv. pós-doutoral”, etc.) associated with the Institution on 30/11/2023	114

## Scientific, hiring plan and hosting conditions

### Description of the Hiring Institution

NOVA University Lisbon (NOVA) is a public Higher Education Institution whose mission is to serve society through knowledge & education, locally and globally, by developing teaching & research of excellence that create significant social & economic value. The fulfilment of its triple mission - Teaching, Research and Value Creation – requires (i) an academic environment that embraces equality, inclusion and free thinking to attract the best students from different cultural backgrounds and into the most diverse fields of knowledge, enabling them to discover their potential and develop their individual talent, (ii) high-quality teaching with a strong international setting in all cycles of studies, student-centered and closely linked with cutting-edge research, delivered by leading academics who are able to provide students with the necessary skills and knowledge to successfully develop a career anywhere in the world; (iii) a collaborative research within the University and with highly specialized and interdisciplinary strategic partner institutions of international relevance, aimed at creating innovative and impactful results to address complex challenges; and (iv) a knowledge-based & high-impact value creation activity, developed in collaboration with society & the economy, which promotes sustainable development at the economic, technological, cultural, social and health levels.

NOVA comprises 9 Schools across the Great Lisbon Area: 6 Faculties (NOVA School of Science & Technology - NOVA FCT; NOVA School of Social Sciences and Humanities – NOVA FCSH; NOVA School of Business and Economics – NOVA SBE; NOVA Medical School - NMS; NOVA School of Law - NSL; NOVA Information Management School – NOVA IMS), 2 Institutes (Institute of Hygiene and Tropical Medicine - IHMT; Chemical and Biological Technology Institute – ITQB) and the NOVA National School of Public Health – ENSP. It offers several degrees (BSc, MSc, PhD) and postgraduate courses. There are over 25.000 students at NOVA, and 2.771 academics & researchers of which nearly half are women.

Research at NOVA is thriving qualitatively and quantitatively, hosting 39 R&D Units, 92% of which are classified as Excellence or Very Good by international panels, positioning NOVA among the top 3 national universities with international acclaim. Twenty-three of these R&D Units are partnerships with other national institutions. Interdisciplinary research is also part of NOVA's strategy, reflected in its 5 interdisciplinary platforms and the recent launch of NOVA Interdisciplinary Research Communities. R&D revenues grew by 60% from 2018 to 2022, totalling over 56.5M€.

Published research demonstrates a significant impact, with the normalized impact of Scopus publications in 2021 surpassing the world average by 26%. In 2022, NOVA published 3411 indexed publications (in *Scopus* and *Web of Science*), 49.7% involving international collaboration, and 12.9% ranking within the top 10% of the most cited globally. NOVA stands out globally for its proportion of publications by female authors (34th worldwide).

Inclusiveness, non-discrimination and equality are central to NOVA's Strategic Plan 2020-2030 (SP) and the Gender Equality Plan, aligned with the Sustainable Development Goals (SDGs) of the UN 2030 Agenda. Particularly, NOVA develops initiatives & missions with positive impact on society in the areas of Health & Well-being (SDG3), Equal Rights & Opportunities (SDG5), Renewable & Affordable Energy (SDG7), Industry, Innovation & Infrastructures (SDG9), Inequality Reduction (SDG10), Promotion of Sustainable Cities & Communities (SDG11), Climate Change (SDG13), Life Below Water (SDG14), among others.

NOVA actively contributes to 10 Associated Laboratories (LAs), funded with 11.5M€ in 2022, and leads coordination in 3, hence with a prominent role in shaping national policies to address societal challenges, fostering researchers' careers, attracting talent, and conducting interdisciplinary research of excellence. NOVA is also actively involved in 15 Research Infrastructures (RI), coordinating 5 of them. Eighty percent of these RI are

integrated into international networks, including 5 as part of the European Strategic Forum for Research Infrastructure roadmap and 7 as members of the European Research Infrastructure Consortium.

In terms of funding, as happened in the H2020 program, NOVA stands out as the leading Portuguese University in securing Horizon Europe (HE) Research Funding (per capita): 68.80M€ across 119 projects until December 2023, including 37 (almost 1/3) as project coordinator. NOVA's researchers have been awarded 34 grants totalling 42.8M€ since the launch of the European Research Council (ERC) Grants programme, consolidating NOVA's position as the Portuguese university with the best ratio of ERC grantees per total number of R&D personnel. NOVA proudly stands as the first Portuguese university to receive an ERC Synergy grant in Humanities and an ERC Starting grant in Economics, underscoring its outstanding achievements, and reinforcing the importance of its strategic pillars. In 2022 alone, NOVA won 168 R&D projects, with a combined total value of 75M€, and had more than 500+ ongoing R&D projects, representing a financial envelope of 180M€. Notably, in 2023 the European Commission (EC) and the Portuguese Government granted 33M€ to establish the NOVA Institute for Medical Systems Biology (NIMSB), a pioneering centre of excellence focused on applying emerging biomedical and digital technologies in healthcare.

The participation in 19 Projects from the Business Innovation (C5) component of the Portuguese Recovery & Resilience Plan (32.8M€), as well as in 12 Collaborative Laboratories (CoLabs) reflects NOVA's commitment to promoting knowledge-based, high-impact value creation activities through collaborations with society and industry. This is emphasized by the NOVA Technology Transfer and Impact offices that provide specialized support for knowledge transfer & valorisation (KTV), entrepreneurship training, and partnership opportunities for impact-driven projects and initiatives. NOVA's technologies, specialized services & entrepreneurship initiatives are showcased in the NOVA Innovation portal ([novainnovation.unl.pt](http://novainnovation.unl.pt)), enabling the NOVA community & external partners to access information on activities related to the University's third mission. As of 2023, NOVA boasts +270 active patents, +125 start-ups & spin-offs, +600 active protocols & agreements with companies and non-academic institutions and has provided entrepreneurship training to over 20.000 students since 2015. In 2022 NOVA was recognized as the Young Entrepreneurial University of the Year by the Accreditation for Entrepreneurial and Engaged Universities, and as the Portuguese University with the most entrepreneurial students/alumni by Startup Portugal, accounting for a total of 268 startup founders.

NOVA's research performance has been recognized by prominent international rankings, leading to its inclusion in esteemed networks such as the Young European Research Universities Network (YERUN) and the EUTOPIA European University Alliance. As part of EUTOPIA, NOVA joins a connected & inclusive community of universities sharing common values & agendas. Through collaborative research, challenge-based learning, enhanced mobility opportunities, and shared innovation, EUTOPIA aims to address local & global challenges, contributing to a new model for higher education in Europe. EUTOPIA provides ample opportunities for all staff at NOVA, fostering a dynamic and enriching environment.

In summary, NOVA is a dynamic institution committed to excellence in education, research, and societal impact, with a strong focus on inclusiveness, interdisciplinary collaboration and global engagement.

### **Strategy to stabilizing careers and attracting and retaining talent of the Hiring Institution**

Reforms in research careers and research assessment are key priorities at NOVA. As an early signatory to the Agreement on Reforming Research Assessment, a member of the Coalition for Advancing Research Assessment (CoARA), and the SECURE (Sustainable Careers for Research Empowerment) project, NOVA is fully committed to improving research careers and mitigating precarity. Establishing a stable workforce with transparent policies for career entry, advancement, and fair promotions is crucial for attracting & retaining talent. Therefore, it is a priority to decrease the percentage of researchers with precarious contracts, decrease the average age when entering Teaching or Research (T&R) careers, increase career opportunities for young researchers, and implement transparent & fair systems for promotion & recognition of merit. These priorities are aligned with the recent recommendations of the EC and the guidelines of the European Charter & Code for Researchers (ECCR).

To date, NOVA employs 509 individuals holding Ph.D. under full-time fixed-term contracts, categorized into Teaching (40) and Research (469), in addition to 40 individuals with post-doctoral fellowships, all together regarded as precarious contracts. Additionally, NOVA comprises 883 Professors (tenure/tenure-track) and 67 Researchers with full-time permanent contracts. This indicates that 35% of all Ph.D. holders exclusively dedicated to T&R at NOVA are employed under fixed-term contracts, not very distant from what the European Framework foresees as the maximum (1/3). However, there is a significant discrepancy between Research and Teaching careers.

The average age of an Assistant Professor at NOVA at the beginning of the contract is 39,9 years old, while for an Assistant Researcher, it is 42,3. Renewing staff and decreasing the average age at the entrance of each T&R category is therefore a crucial part of NOVA's Hiring Plan (hereafter referred to as HP). The University aims to have at least 40% of full-time researchers with permanent contracts by 2028 and above 65% by 2035, along with reducing the average age of permanent researchers by at least 10% by 2035. Given the good indicators for the teaching career, we do not anticipate changes in the % of full-time Professors under permanent contracts, but we do aim to decrease the average age at the entry of each Teaching category by 10% by 2035.

To attain these objectives, NOVA has recently introduced and will continue to implement innovative HR policies aligned with the CoARA principles. These include advocating for merit-based advancements and awards, alongside holistic evaluation systems for each T&R career level, monitored through its established Quality Assurance System. The system has two main governing bodies: the Vice-Rector for Research and Innovation and the Strategic Research Council (CEI), which gathers representatives of the Direction of all Organic Units (OU), which, in turn, coordinate research activities developed at the R&D Units level.



Particularly, NOVA has recently revised both **Reg. for the Evaluation of Researchers' Performance** (6757/2023) and the **Reg. for Additional Incentives for Researchers**, to align with leading international standards and CoARA. NOVA's policy seeks to accommodate various research profiles and acknowledge the diverse outputs, practices & activities that enhance the quality & impact of research. Now, the triennial performance assessment for T&R staff comprises teaching, R&I, impact and knowledge valorisation, administrative tasks & community engagement, with qualitative and quantitative indicators informing the evaluation process. NOVA's **Reg. for the Provision of Teaching Service** (8178/2021) allows Professors to assume a predominantly Research profile (comprising R&D&I activities, academic administration, and management), with a Teaching load ranging between 2-4.5 hours per week/semester, in line with the eligibility criteria of *FCT Tenure*. The forthcoming **Reg. for Additional Incentives** will recognize exceptional research merit through additional remuneration, strengthening talent retention and attraction at NOVA, while the **Pedagogical Innovation Prize** (Reg.129/2021) aims to spotlight innovative teaching practices significantly impacting courses across diverse scientific fields. Furthermore, NOVA has implemented a new **Reg. for Individual Research Fellowships** (9484/2023) seeking to improve stipends compared to the national standards to attract outstanding young researchers. Upcoming initiatives for 2024 include the development of new **Regs. for Research careers** and **Science Management careers**, in line with ERA Action 17. Today, research support structures are an indispensable asset for attracting and retaining researchers, contributing to enhancing research impact, and NOVA also aims to strengthen its science management teams. The creation of a **Career Development Support Unit**, the development of a **strategic plan for attracting talent**, and the establishment of **flagship international Ph.D. programs** in strategic areas, modelled after some current programs funded by FCT are also envisioned. The application for the HR Excellence in Research Award via the HRS4R assessment process will start in 2024 and will be instrumental in fostering attractiveness to researchers.

Our T&R community has access to a wide range of infrastructures, facilities, and equipment through NOVA's R&D Units. Our commitment to offering state-of-the-art facilities and resources is fundamental to attract and retain talent but also to foster a culture of excellence and creativity. By equipping our academic community with the tools and support they need, we aim to facilitate groundbreaking discoveries and the development of solutions to complex challenges. Our R&D units serve as the backbone of this endeavor, offering a collaborative and dynamic setting where interdisciplinary collaboration flourishes.

#### FCT Tenure program

Identifying areas at risk of losing critical mass due to the conclusion of fixed-term contracts & retirements, as well as pinpointing emerging research domains, was crucial in shaping the HP. For the *FCT Tenure* program, NOVA will propose a total of 263 profiles (122 Teaching/141 Research), in research areas of strategic importance to its R&D ecosystem, fully aligned with the needs of the different Schools and R&D Units. Notably, by securing 141 Research profiles, NOVA will increase by 300% the total number of PhD holders with a full-time permanent contract as a researcher. Moreover, the anticipated loss of critical mass due to projected retirements, which could exceed 166 Professors until 2028 (2024: 47; 2025: 28; 2026: 25; 2027: 30; 2028: 36), and 7 Researchers (2025: 2; 2026: 1; 2027: 3; 2028: 1) needs to be urgently addressed. The FCT-Tenure program will allow to anticipate the hiring of staff to replace those to be retired ensuring a smooth transition and strengthening the alignment of teaching with research strategies. Many current precarious researchers possess suitable profiles and experience to qualify for positions in areas expected to see retirements, so the renewal of teaching staff will also contribute to improving the number of Professors with research profiles, strengthening the links between T&R. Teaching linked to research, and emphasizing scientific excellence is crucial to adapting to new paradigms and unique offerings, where the teaching-researcher profile is highly valuable.

The candidates to be recruited will contribute not only to reinforcing areas of excellence but also to consolidating or set up new strategic and emerging interdisciplinary areas in the different NOVA Schools, contributing to building new bridges and synergies between the different Schools. The strategic hiring plan will significantly bolster our dominance in the realm of **flagship areas** that include **Social Sciences and Humanities** (spanning from Management/Economics, History, Philosophy, Arts, Linguistics or Communication); **Health and Life Sciences** (including but not limited to Public and Global Health, Cancer Research, Biomedical Sciences, Nutrition, Metabolism, Neurologic Disorders or Health Promotion) or **Engineering & Technology** (Energy, Industry 4.0, Materials Sciences, Digital Technology, Mathematics, Electronics or Nanotechnology). Scientific areas like Macroeconomics, Law and the Blue/Green Economy, Vector-borne diseases or Molecular epidemiology will be consolidated through the reinforcement of dedicated T&R staff. The investment in emerging areas such as Data Science and AI applied to Health, Environmental and Sustainability research, or Precision Medicine is also noteworthy, underscoring our commitment to the development of interdisciplinary research.

The involvement of R&D Units/LAs will be pivotal in effectively contributing to research excellence, as all profiles will be integrated into R&D Units or LAs, benefiting from access to additional funding and support structures very important for their career development and progression.

By exploiting the University's wide-ranging partnerships with non-academic (NA) entities, 2 NA Chairs will strengthen NOVA's permanent staff, reinforcing the collaboration with external partners. NOVA HR guidelines are universally defined but Schools will establish their recruitment calls, taking into consideration the ECCR principles. All host entities will conduct transparent & rigorous selection processes, seeking individuals with exceptional talent & scientific impact potential. Internal governance procedures will ensure proper implementation of the HP, facilitated by close interaction between the CEI and the School's directive boards and pedagogical/scientific councils.

Importantly, effective knowledge transfer, valorisation (KTV) & outreach strategies are pivotal in amplifying the impact of the proposed T&R positions, ensuring that insights and innovations reach broader audiences and contribute to societal advancement. KTV serves as a vital link between academia & society, fostering innovation and development. The coordination of KTV and entrepreneurship support is centralized within a network that encompasses the Rectorate and 3 offices (IRIS-FCT, InnoValue NMS & ITQB Innovation Unit), ensuring proximity to the T&R community for optimal impact. NOVA fosters an entrepreneurial culture and facilitates the establishment of spin-off companies (Reg.157/2018) rooted in research discoveries & academic expertise. This initiative encourages the protection and valorisation of IP rights to enhance competitiveness, as outlined in **NOVA Intellectual Property Regulation** (1104/2020). **NOVA's outreach strategy** actively engages society & stakeholders through various channels, in local & national R&I networks. The **NOVA Impact Unit** connects NOVA with businesses & social sectors, CoLabs and Acceleration parks, fostering

KTV & social innovation, and facilitating joint research projects. NOVA also collaborates with the municipalities where it is located, contributing to community development and citizen-science initiatives. Public events available to all T&R staff as the **NOVA Science & Innovation Day** and the annual magazine, **NOVA Science**, showcase R&I to the broader community. Additional support schemes and initiatives are detailed in section 1.5.

With its HP, NOVA will prioritize the rejuvenation of its T&R staff while fostering teaching, research, and internationalization efforts. It emphasizes smart specialization in areas of distinction and conducts specialized, impact-driven, interdisciplinary research with global recognition, aligned with European & global agendas, significantly contributing to the nation's social & economic advancement. The efficient execution of this HP will allow NOVA to accomplish its Research agenda for the next decade, aiming to achieve at least a **10% increase in research activity**, and a minimum **20% growth in interdisciplinary research** focused on societal challenges, besides several other qualitative indicators.

### Hosting Conditions of the Hiring Institution

Aligned with European guidelines, NOVA presently offers a comprehensive set of benefits & resources, with ongoing plans for enhancement, aimed at fostering better conditions for new hires and retaining existing talent, making it more appealing as a workplace. It includes a **regular evaluation process & career progression**; a **competitive salary package** (with **health benefits**) defined by national law and internal Regs for T&R careers, reflecting the profile's qualifications & experience as fair compensation for scientific excellence; and a **research funding package** to support the research work at NOVA (consumables, equipment, travel, publications, etc). NOVA also boasts **state-of-the-art infrastructures** recognized in the National European Roadmaps, supported by increased investment and managed by highly qualified staff, offering researchers exceptional resources and facilities to assist groundbreaking discoveries and foster innovation. This approach underscores our belief that access to high-quality research infrastructures, databases and equipment is critical to stimulating scientific inquiry and progress.

NOVA also promotes **incentive policies and merit recognition initiatives** to T&R staff, as described in the previous section. Furthermore, the **Reg. for the Provision of Teaching Service** (8178/2021) enables Professors at NOVA to adopt a research-oriented profile, resulting in a reduced teaching load conducive to R&D&I activities. This approach also benefits NOVA by integrating cutting-edge research in specific fields into corresponding teaching modules, hence providing the students with access to advanced knowledge to impact society positively.

Moreover, the T&R staff has both centralised (Rectorate) and decentralised (each School) **support structures**. The Rectorate has an R&I Support Directorate (DAII) responsible for promoting transversal activities, in close articulation with the units of each School. Support structures and activities at NOVA are professionalized and have highly experienced research management support in the areas of:

- a. Funding, impact & project management – each School provides support to the T&R staff in securing competitive funding, creating impact with their research, and ensuring efficient implementation through optimised financial & administrative management of projects.
- b. Infrastructure management – Schools provide the tools & support needed, aiming to facilitate groundbreaking discoveries and the development of innovative solutions (CryoEM, Microscope & Animal Facilities, Mass spectrometry and NMR, Social Science Datalab; CHAIN Biobank).
- c. Innovation, Knowledge Transfer and Entrepreneurship – the Rectorate, through NOVA Impact, in articulation with specialized units in the different Schools provide a comprehensive set of activities throughout the innovation and knowledge valorisation value chain, including the protection and commercialization of research results; entrepreneurship training for the academic community; support to the creation of new spin-off companies, and liaison with industry or other societal organizations;
- d. Science communication (SC) & outreach (NOVA FCSH has a master course on SC; ITQB develops numerous outreach activities/science fairs);
- e. Scientific information management (PURE platform & NOVA Research Portal).
- f. HR recruitment & career management.
- g. Community services, internationalization & mobility opportunities.

NOVA also has Teaching & Mentorship support offices to leverage teaching activities, including access to pedagogical training, advanced teaching technologies & mentoring programs (NOVAFORMA, Talent@NOVA, NOVA doctoral School, etc).

In addition, NOVA provides **transversal initiatives** to both T&R as:

- Systematic training in the **new European impact metrics**, in line with NOVA's participation in the SECURE and OPUS projects - recent examples: the Research Impact Narratives Challenge and a webinar about Narrative CVs (>350 participants).
- ERC grant applications support (1:1 coaching/bootcamps).
- Preparation for European projects (Fit4Funding® program developed at NOVA).
- Entrepreneurship & Knowledge Valorisation activities (initiatives available at novainnovation.unl.pt) - T&R staff can engage as participants or mentors in entrepreneurship and innovation programmes.

Within NOVA's R&D ecosystem, a dynamic **interdisciplinary research environment** thrives. Events held throughout the year facilitate institutional networking and potentiate partnerships; e.g. **NOVA Science & Innovation Day 2023** showcased research work and innovations in all research areas, engaging 300+ participants. This annual event boosts scientific visibility while fostering cross-cutting collaboration, aligned with the 2030 Agenda. NOVA also offers T&R staff engagement opportunities through **5 Interdisciplinary Platforms** and the recent **NIRC on Sustainable Energy Systems**, in partnership with Galp, fostering synergies among researchers from diverse Schools and backgrounds. Within this framework, T&R staff will have the opportunity to cultivate collaborative projects and seek support through **seed-funding programs** for innovative & PoC ideas. Underway is the creation of an additional NIRC focused on addressing challenges related to the Oceans.

Furthermore, as part of the **YERUN and EUTOPIA alliances**, NOVA engages in beneficial activities for T&R staff, including doctoral cotutelle studies, the Young Leaders Academy for networking & leadership development for young T&R, and the Research Connected Communities model for interdisciplinary projects addressing global challenges.

NOVA's initiatives to improve work-life & gender balance, inclusiveness, and parenthood conditions in T&R careers reflect the University's dedication to creating an atmosphere that values diversity and promotes equal opportunities. Some of the current initiatives include:

- The establishment of the **Office of Gender Equality & Inclusion**, and the creation of the **NOVA's Denunciations Portal**.

- Implementation of **transparent, supportive & internationally comparable recruitment procedures**, tailored to the type of positions advertised.
- Promotion of **inclusive hiring practices** to foster gender balance, inclusiveness & equity in all Schools and R&D Units/LAs.
- **Introduction of gender equity**, including mentorship initiatives and efforts to address the gender pay gap.
- Implementation of a **transparent evaluation system** aligned with CoARA principles.

Concerning **work-life balance**, NOVA provides flexible work arrangements to accommodate the needs of its T&R staff. To ensure the **balance between T&R duties** for new researchers hired in teaching careers, the Pedagogical/Scientific Councils of the Schools will proactively implement measures to achieve optimal equilibrium between T&R responsibilities. Annual teaching allocations, to both T&R profiles will be ensured by the adherence to legal teaching workload limits for researchers, but also professors with a research profile (Reg. 8176/2021). Some Schools already have internal hiring procedures for teaching positions which include reduced teaching loads with no management or administrative duties, ensuring focus on research. If individuals find the balance between their T&R duties inappropriate, they will be encouraged to report their concerns through the internal governance structures of their Schools or via the NOVA's Denunciations Portal.

NOVA has recently consolidated its **family-friendly policies** for all staff, such as parental leave support, on-site childcare facilities in the Caparica campus, resources for new parents to facilitate a smoother transition back to work, and ateliers organized with children's activities open to the entire NOVA Community during school holidays. NOVA also offers its staff **counselling** services and well-being workshops, **sports and leisure activities**, as well as supports a set of initiatives that contribute to its cultural richness and promote human development through **volunteer** experiences to enhance social and community awareness (SASNOVA).

Aligned with European recommendations, NOVA will soon expand its initiatives by establishing a centralized **Career Development Support Unit**, to nurture personal & professional growth of our T&R staff. It will offer resources designed to help them align their interests with professional opportunities, both within academic & NA realms – i.e. comprehensive mentorship & training programs encompassing both scientifically based & soft-skills oriented approaches, as well as pathways for intersectoral mobility; opportunities to facilitate international experiences & collaborations, enhancing T&R staff's career prospects, visibility & competitiveness for funding or awards.

In addition, each T&R position will also enjoy specific conditions from the Schools or R&D Units/LAs, as delineated in the requested profiles. The role of the various host entities within NOVA's ecosystem aligns with the University's research strategy and is crucial for the success of the HP. NOVA has considered the needs of the R&D Units/LAs in the design of its HP, both in terms of renewing T&R staff to strengthen key research areas as well as fostering planned growth in new research areas. As so, this involves the cofinancing & sharing responsibilities to recruit PhD holders in T&R careers within the FCT Tenure program, as ALL T&R hired members will be integrated within the R&D Units/LAs at NOVA. The strategic alignment with R&D Units is instrumental as they provide additional funds for research, access to specialized equipment, infrastructures and national and international research networks crucial for the development of researchers' careers.

Overall, the distinctive hosting conditions within NOVA and its R&D ecosystem play a crucial role in providing optimal conditions for new hires and retaining existing talent, rendering it highly attractive as a workplace.

#### Additional Host Institutions

## Universidade Nova de Lisboa - Faculdade de Ciências e Tecnologia da Universidade Nova de Lisboa

#### Profile of the research staff of the Host Institution

	Description	Number
<b>A</b>	Total number of integrated PhD holders, with a fulltime permanent contract as a researcher (ECIC or equivalent), associated with the Institution on 30/11/2023	16
<b>B</b>	Total number of integrated PhD holders, with a fulltime permanent contract as a professor (ECDU, ECPDESP or equivalent), associated with the Institution on 30/11/2023	420
<b>C</b>	Total number of PhD holders, with non-permanent fulltime research contracts ("Norma Transitória", non-permanent "FCT-CEEC", "Bolsas inv. pós-doutoral", etc.) associated with the Institution on 30/11/2023	114

#### Description of the Additional Host Institution

The NOVA School of Science and Technology (NOVA FCT) is acclaimed as one of the top three institutions in Portugal, specializing in Engineering and Sciences. Renowned for its research excellence, superior course quality, and the impressive employability of its graduates, including bachelor's, master's, and Ph.D. holders, NOVA FCT is home to a vibrant community of around 8.500 students. Its exceptional campus fosters a culture of outstanding teacher-student relationships and offers a dynamic academic life enriched with a variety of cultural and sports activities.

All programs at NOVA FCT, particularly engineering courses, are accredited by the A3ES (Agency for Assessment and Accreditation of Higher Education) and recognized by prestigious bodies such as the Order of Engineers, FEANI (Federation of Professional Engineers in Europe), and EUR-ACE (European Accredited Engineer). The institution boasts 13 Departments in diverse fields like Chemistry, Environment, Materials, Engineering, and Informatics, and operates 16 R&D Units. It offers a wide range of study cycles, totaling 117 (19 Bachelor's, 11 Integrated Master's, 49 Master's, and 32 PhDs).

NOVA FCT's commitment to scientific excellence is evident in its significant scientific output and numerous publications in prestigious international journals, achieving a SciVal Citation Impact index of 1.35, which is 35% above the global average. Its active engagement in leading technological



university networks such as CESAER and partnerships with esteemed institutions like MIT, CMU, and the University of Texas highlight its global presence and dedication to excellence.

The school's strategic emphasis on sustainable development closely aligns nearly all recruitment plan vacancies with the Sustainable Development Goals (SDGs), reflecting a proactive stance towards contemporary societal challenges. This focus extends to the organization of research and teaching, prioritizing areas such as Sustainability, Energy, IoT, Industry 4.0, Life Sciences, Health Sciences and Technology, and Digital Technology, among others. This ensures integration with the broader ecosystem, including departments, educational offerings, R&D Units, and strategic areas.

Our recruitment plan aims to hire 53 assistant professors, 1 associate professor, 22 assistant researchers, and 5 principal researchers to bolster the link between teaching, research, and innovation. We seek teaching researchers who are not only adept at pedagogical innovation but also embody an innovative and entrepreneurial spirit to empower future generations.

Collaboration and knowledge transfer are cornerstones of NOVA FCT's mission, underscored by its participation in 9 COLABs and securing 17 ERC grants, showcasing its role in fostering innovation. Initiatives like the Proof of Concept at ERC grants aim to translate research into societal benefits and enhance the maturity of technologies developed in the university setting.

The recruitment strategy, supported by the new regulation for teaching services at NOVA University of Lisbon, is tailored to attract teaching researchers with minimal teaching loads, enabling a focus on research activities. This approach ensures the necessary resources and support for the successful execution of tasks outlined in each vacancy, committing NOVA FCT to an environment that encourages innovation and excellence.

In conclusion, NOVA FCT's strategic initiatives, spanning structured departments, educational offerings, R&D Units, and strategic areas, are thoughtfully designed to foster knowledge and innovation. These efforts, aimed at attracting and nurturing the next generation of scholars and innovators, solidify its position as a leader in science and technology education and research. Through its contributions to education, research, and collaboration initiatives, NOVA FCT makes a significant impact on society and advances the sustainable development goals.

### Additional Host Institutions

## Laboratório Associado para a Química Verde - Tecnologias e Processos Limpos

### Profile of the research staff of the Host Institution

	Description	Number
<b>A</b>	Total number of integrated PhD holders, with a fulltime permanent contract as a researcher (ECIC or equivalent), associated with the Institution on 30/11/2023	14
<b>B</b>	Total number of integrated PhD holders, with a fulltime permanent contract as a professor (ECDU, ECPDESP or equivalent), associated with the Institution on 30/11/2023	132
<b>C</b>	Total number of PhD holders, with non-permanent fulltime research contracts (“Norma Transitória”, non-permanent “FCT-CEEC”, “Bolsas inv. pós-doutoral”, etc.) associated with the Institution on 30/11/2023	139

### Description of the Additional Host Institution

The Laboratório Associado para a Química Verde | Associated Laboratory for Green Chemistry is the Portuguese Research Centre for Sustainable Chemistry, hosted by the Network of Chemistry and Technology (REQUIMTE). The vision of LAQV is for a world in which Sustainable Chemistry is used as a powerful and dynamic tool to tackle the societal, economic, and environmental challenges of modern life. Accordingly, our mission is to initiate, advance, and promote the principles of Sustainable Chemistry through a multiplicity of research, networking, training, and outreach activities.

LAQV aims at keeping a pivotal role in the Portuguese scientific system and at continuing to be an internationally recognized partner in all areas related to Sustainable Chemistry, a key component of an imperative World Sustainable Development. Modern society relies on chemicals and chemical processes for its way of living. Concomitantly, it is well recognized by governments, industry, and the general public that a Sustainable Development is crucial to tackle the challenges of society. Therefore, a new way of thinking Chemistry has emerged, aiming the implementation of clean chemical reactions and processes that reduce the amount of materials, energy, costs, and risks. Based on these principles, LAQV focuses its activity in six Thematic Lines aligned with the Research Agenda of the European Technology Platform for Sustainable Chemistry (SUSCHEM), the United Nations (UN) Sustainable Development Agenda, and the priorities of Horizon 2020 and Horizon Europe. The complementary proficiencies to stimulate innovation across these Thematic Lines are provided by eleven Research Groups that aggregate scientists who share similar backgrounds.

Within the opportunities opened by the FCT Tenure program LAQV pursues to increase the research international impact in the Sustainable Chemistry field, to make sure that more research outputs lead to economic and social outcomes, to increase co-operation with industrial partners and to attract the best young researchers to the multiple topics supporting Sustainable Chemistry. LAQV will increase the links with industrial partners focused on implementing clean technologies and processes and the sharing the principles of Sustainable Chemistry and research outputs with the general public, government, and industry. LAQV will be able to increase its presence in the community and to assist stakeholders in making decisions on health and safety issues related to (bio)chemical products or processes, through increased collaboration with regulatory bodies.

LAQV impact strategy is thus sustained on the recruitment of 18 research and teaching positions covering strategic areas of LAQV and reinforcing the research groups and thematic areas, reinforcing its international recognition in the field of Green Chemistry. On the top, 5 research positions are opened in Advanced Processes of Pollution Control, Hybrid Materials and Conservation and Restoration Science, which empowers LAQV as a player addressing crucial societal challenges.

The research outputs and knowledge produced by the hired teaching researchers and researchers will be translated to the education and training within Nova FCT, reinforcing its strategic goal of pedagogical innovations and play a pivotal role in the education for sustainability.